

WELCOME COAC MEETING

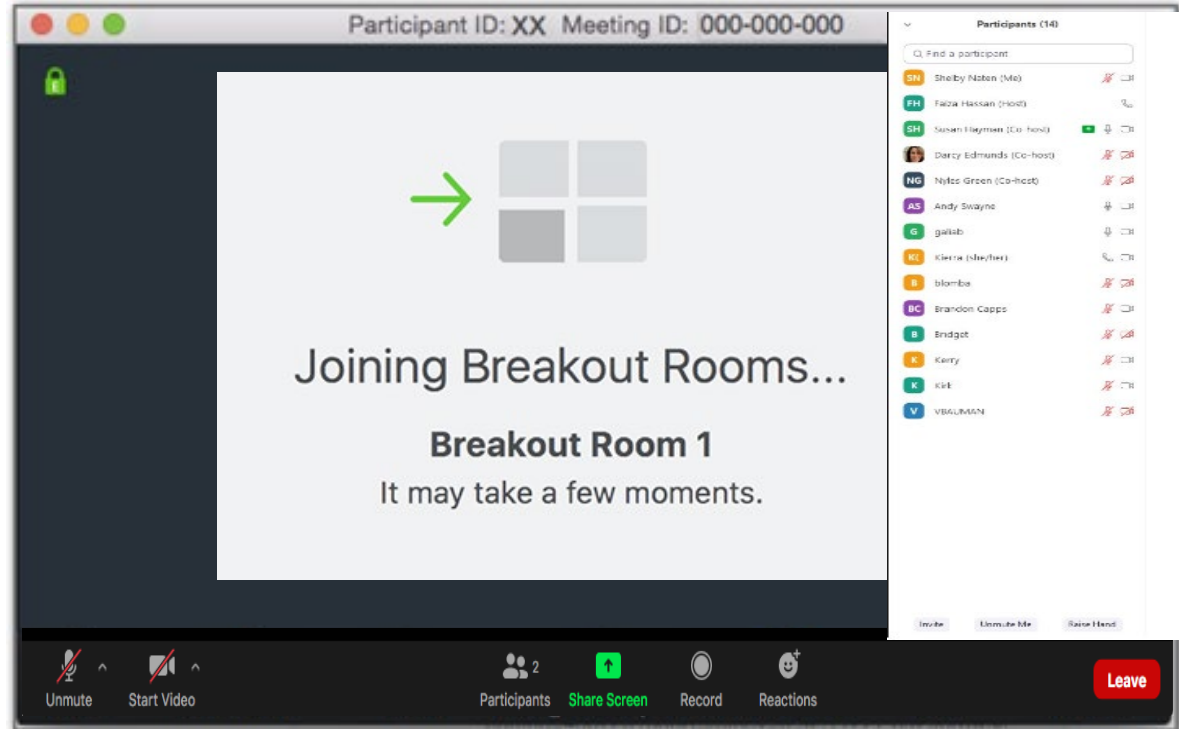
March 4, 2021





Zoom Participant Review

- » Zoom view available for Presenters and COAC members; the general public viewing via YouTube livestream
- » Please raise your hand to speak – please remain on mute until recognized
- » COAC: Please keep your video camera on
- » Others: Please keep your video off unless speaking



Technical issues?
Text or call Grace at: 503-479-8674



Agenda

1. Welcome, Meeting Platform and Ground Rules
2. Project Updates—Project Committee Updates
3. Overview COAC December 10th Meeting Summary Notes
4. Diversity Plan—Subpart A
5. Breakout Groups—Subpart A
6. COAC Reports Out and Discussion
7. Independent Cover Assessment Work Session
8. Public Comments
9. Conclusion and Next Steps



Meeting Format & Overview

- General Public Attendees (Non-COAC Members) will be in listen-mode.
- Today's meeting will be live streamed and recorded via YouTube and will be made public on ODOT's Project website, i5RoseQuarter.org.
- After the breakout group session, the General Public is invited to rejoin the meeting for the report-back summary, work session and public comment.

Technical issues?
Text or call Grace at: 503-479-8674



Meeting Format & Overview

- Due to technical limitations of livestreaming, members of the public are not able to listen to or view the breakout sessions in real time.
- At 5:08 p.m. COAC members will reconvene with the larger committee and report their summary from each breakout session.
- Recommendations from each breakout group will be presented and discussed publicly at that time.
- Recordings of the individual sessions will be posted online once available after the meeting.

Technical issues?
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Ground Rules and Facilitation

- Let everyone participate by listening to and respecting diverse views and opinions
- Listen with an open mind
- Value learning from different input
- Stay open to new ways of doing things
- Treat others constructively and respectfully



Ground Rules and Facilitation

- Respect the role of the facilitator to guide the group process
- Attack the problem, not the person
- Disagreement, frustrations and differences of opinion are acknowledged, explored and addressed

PROJECT UPDATES



OVERVIEW

COAC DECEMBER 10TH

MEETING SUMMARY

NOTES



OVERVIEW OF CM/GC DIVERSITY PLAN SUBPART A





Commitment and Philosophy

- Our commitment
 - Once-in-a-lifetime opportunity
 - Committed to achieving project goals
 - Restorative justice
 - Economic sustainability
- Aligned with and incorporating the guiding principles developed by COAC
 - Working with COAC
 - Collaboratively developing the subcontracting and diversity plan
 - The beginning of an ongoing process



Subpart A – DBE & Subcontracting Plan Overview

Overview

- Historical Barriers
- Maximizing participation of DBE firms through the Greensheet tool
 - The science
- Strategies to increase utilization of DBEs on the project
 - Capacity building
 - Strategies for DBE outreach
 - Identifying DBE availability and capacity
- HSJV approach for determining procurement methods
- Mini Construction Manager/General Contractor (Mini CM/GC) program
- Technical assistance



Subpart A – DBE & Subcontracting Plan Overview

- Barrier #1: Ineffective outreach and the lack of early education about project opportunities
- Potential Solutions:
 - Host informational meetings
 - Utilize the Greensheet tool to prescribe targeted solicitation



Subpart A - DBE & Subcontracting Plan Overview

- Barrier #2: Lack of cultural competency of both prime contractor and agency staff
- Potential Solutions:
 - Add diversity to the project team
 - Cultural competency and harassment-free work environment



Subpart A - DBE & Subcontracting Plan Overview

- Barrier #3: Excessive paperwork requirements and lack of back-office support in small firms
- Potential Solutions:
 - Collaborate with project team to reduce excessive paperwork requirements
 - Utilize targeted technical assistance and project-based mentorship to help firms become more proficient at processing the necessary paperwork



Subpart A – DBE & Subcontracting Plan

- Barrier #4: Slow pay and cash flow constraints for small firms
- Potential Solutions:
 - Develop innovative streamlined progress quantification, billing, and payment schedules
 - Negotiate subcontracts with terms unique to the needs of each individual firm (i.e., *fast and accurate pay for work performed*)
 - Allow contractors to frontload mobilization elements
 - Relax retainage requirements
 - Assist subcontractors in identifying compensable changes in the work



Subpart A – DBE & Subcontracting Plan

- Barrier #5: Lack of trust between the community and ODOT. There is inherent distrust between the community and ODOT due to past performance and the negative impacts experienced by the community due to the original I-5 construction.
- Potential Solutions:
 - CM/GC delivery method
 - Conduct transparent and open communication with the community informing them of the ODOT/HSJV commitments on this project
 - Utilize community advocacy membership groups



Breakout: Questions to COAC

1. Do you agree with the historical barriers presented today?
2. Do you agree to our potential solutions, or should we expand?
3. What other barriers have we missed?
 - Associated solutions
4. What topics around DBE and subcontracting would you like time to deliberate in future meetings?

BREAKOUT GROUPS





Breakout Group Process

- Designate group's spokesperson for report out.
- COAC members and facilitators will automatically be brought to their assigned breakout groups.
- At 5:08 p.m. COAC members, facilitators and presenters will be brought back to the main session.



Breakout: Questions to COAC

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2. Do you agree to our potential solutions, or should we expand?
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Breakout Groups

Group Number	Facilitator
Group #1	Bill Bruce
Group #2	Jeff Moreland

BREAKOUT GROUPS

* We'll reconvene at 5:08 p.m. *

- Livestream observers may provide written comments to info@I5RoseQuarter.org with the subject line “*COAC Public Comment*”;
- Verbal comments can be submitted via Voicemail at [503-470-3127](tel:503-470-3127);
- There will be an opportunity to provide a brief oral comment near the end of the meeting; and
- All written comments received will be added into the meeting record.





Breakout: Questions to COAC

1. Do you agree with the historical barriers presented today?
2. Do you agree to our potential solutions, or should we expand?
3. What other barriers have we missed?
 - Associated solutions

Barriers	Potential solutions
Ineffective outreach	Informational meetings; Targeted solicitations
Cultural competency	Diversity; Harassment-free environment
Excessive paperwork; Backoffice support	Collaboration; Technical assistance
Slow pay; Cashflow	Innovate: payment process, subcontract terms, mobilization, retainage, compensable changes
Lack of trust	CM/GC; Transparency; Community groups



Breakout: Questions to COAC

4. What topics around DBE and subcontracting would you like time to deliberate in future meetings?

WELCOME BACK

**COAC REPORTS OUT
AND DISCUSSION**



INDEPENDENT COVER ASSESSMENT

WORK SESSION



PUBLIC COMMENTS





Due to the unprecedented logistical and public health challenges presented by COVID-19, public comment will proceed as follows :

VERBAL

- » Live Call: Zoom dial-in number: **971-247-1195** enter Meeting ID: **838 2563 9732** Passcode: **218776**. You'll be placed in a virtual waiting room until time to speak
- » Voicemail: **503-470-3127**
- » Speakers will have 1 minute for comments; state your name and speak slowly
- » Speakers can also state "I wish to remain anonymous"

WRITTEN

- » Email: info@I5RoseQuarter.org
- » Submit via project website: i5RoseQuarter.org
- » In subject line input: "COAC Public Comments"

All comments and questions will become part of the public record.

CONCLUSION AND NEXT STEPS

