## WELCOME!

## HISTORIC ALBINA ADVISORY BOARD (HAAB) MEETING

- Choose your phone or computer speakers/microphone for audio. If you use your phone, please mute your computer speakers to prevent sound feedback.
- HAAB members will be muted at the start of the meeting and when not speaking.
- This meeting is being live captioned. Public observers will remain muted. To provide **public comment**, please be ready to dial: **(971) 247-1195**.
- If you experience <u>technical difficulties</u>, call or text <u>(503) 479-8674</u> and assistance will be provided as soon as possible. Thanks!





## Agenda

- » Welcome, Introduction, Agenda Review
- » Public Comment
- » Project Updates
  - » Committee Updates
  - » Project Branding Update

- » Independent CoverAssessment: Workshop #2
- » Next Steps

## 7 Principles of Agreement

- 1. Your voice matters
- 2. Speak your truth
- 3. Listen for understanding
- 4. Deal with issues not with people
- 5. Experience discomfort
- 6. Remain respectfully engaged
- 7. Expect & accept non-closure

## PUBLIC COMMENT





### **Public Comment**

- » Raise your hand if you wish to make a public comment
- » Please mute your computer to avoid background noise
- » Focus your comments on today's meeting topics
- » Speakers will have up to 1 minute for their comment and muted at "time"
- » To provide more extensive comments, see options on page 1 of your agenda

To make a live comment via phone, dial: 971-247-1195

Meeting ID: 821 7083 5536 Passcode: 147631

- 1. Dial \*9 to raise your hand.
- 2. After you are invited to speak, dial \*6 to unmute yourself.

## PROJECT UPDATES



# Community Oversight Advisory Committee Update

- Committee Charge
- Project Status Where We Are
- Rose Quarter Operating Assumptions: The project in its current configuration and schedule (construction starts 2023) includes estimated benefits:
  - Over \$100 million+ in DBE opportunities
  - Career development program by lifting individuals into construction pathway (e.g., 20% apprenticeship hours)
  - COAC recommends pipeline building immediately to maximize economic investment, including apprenticeship and overall workforce diversity targets (e.g.,14% female, 25% minority male)



## Other Project Updates

- Executive Steering Committee
- Project Branding Options Review

April 20th **2021** 

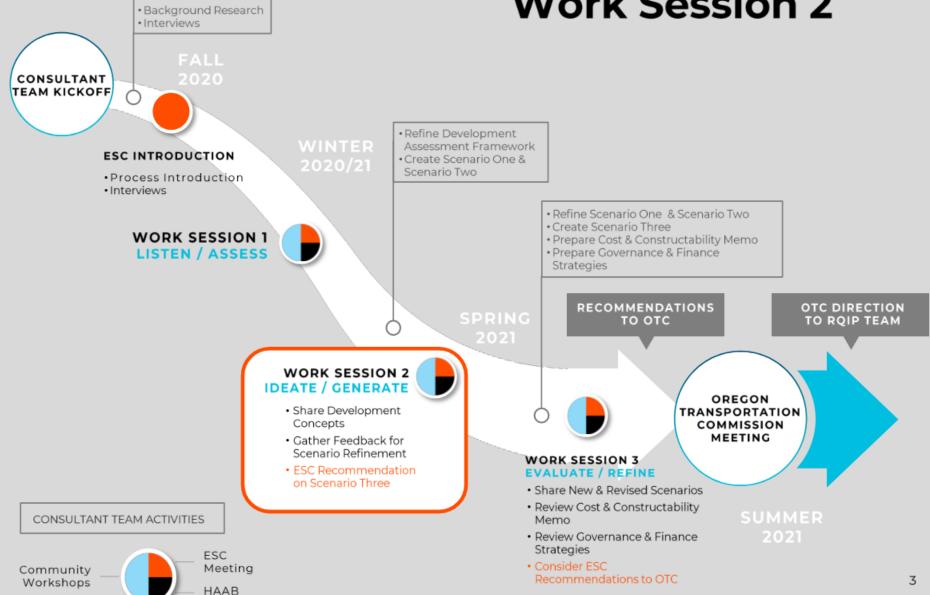
Workshop 2





- Ol Welcome/Purpose & Goals 5 minutes
- O2 Work Session 1 Summary 5 minutes
- O3 Maximizing Community Benefits
  10 minutes
- O4 Development Concepts40 minutes
- O5 **Discussion** 45 minutes
- O6 Live Polling
  10 minutes
- 07 Wrap-Up/Next Steps 5 minutes

### Purpose and Goals **Work Session 2**



Meetina

### **Scenarios**

Base Case The NEPA Environmental Assessment

- Ol Scenario One: Limited to the NEPA Environmental Assessment Area of Potential Impact (API)
- O2 Scenario Two: May extend beyond the NEPA Environmental Assessment API.
- O3 Scenario Three: Determined by the ESC.



# Work Session 1 **Goals and Process**

- Goal: Listen/Assess
- Theme: "How can highway covers support the community's vision for neighborhood revitalization and provide restorative justice for the Historic Albina Community?"
- ICA's engagement process included 2 community workshops, a 2-week online open house, 1 meeting with the I-5 Rose Quarter Improvement Project (I5RQ) Historic Albina Advisory Committee (HAAB), 1 meeting with the I5RQ Executive Steering Committee (ESC), and 1 meeting with the I5RQ Community Opportunities Advisory Committee (COAC).

#### How were programming priorities determined?

Work Session 1 **Top Ten Program Priorities** presents recurring design program and governance ideas heard from community workshops, advisory committee meetings and online open house survey.

### **Community Wealth**

- Establish a Black community development corporation (CDC), along with a Black-controlled land trust that holds developable land in trust and can work with other partners to develop it for community benefit and maintain affordability.
- Create affordable rental and ownership business spaces of all types and sizes for Black businesses with small business support services and access to capital.





**Community Ownership**Africatown Community Land Trust
Seattle, WA (photos from africatownlandtrust.org)



**Community-owned small businesses** with widened sidewalks Avenue of Fashion, Detroit, Michigan

### **Community Wealth**

- Develop a Black food sovereignty center/market that provides job training, fresh produce for local businesses and residents, and business development support for supplying large nearby institutions, such as Legacy Emanuel Hospital, Oregon Convention Center, area hotels.
- Create permanently affordable rental and ownership housing that is mixed-use, multigenerational, built to high sustainability standards, has childcare nearby, and includes different types of living spaces such as live/work for artists and makers.



Philadelphia Farmers' Market
Philadelphia, Pennsylvania
(Photo by R. Kennedy; Visit Philadelphia)



**Sugar Hill Mixed-Use Development**Midtown Detroit, Michigan
(Photo from www.developdetroit.org/sugar-hill-mixed-use-development.com)

### **Community Wealth**

- Establish a job training and development center for vocational, technical, STEAM (Science, Technical, Engineering, Arts and Mathematics) and clean energy jobs.
- Create quality, culturally appropriate, affordable childcare and childhood development center for working parents.



La Kretz Innovation Campus
Los Angeles, California
(photo from www.clearing housecdfi.com)



**Childcare and Childhood Development Center** (photo from www.bpcaction.org)

### **Community Health**

- Develop a cultural health and wellness center with programming that addresses mental, physical and spiritual health and provides recreation and health classes, access to healthy food, and pop-up wellness clinics.
- Provide a large, accessible outdoor community gathering space for multi-generational celebrations, festivals and events, and space that includes active recreation areas.



**Black Doctors Consortium**Philadelphia, Pennsylvania
(photo from Emma Lee / WHYY)



**Public Gathering Space:** Columbia Heights, Washington D.C., ZGF

### **Community Cohesion**

- Develop a Black cultural center that showcases the history of Black Portland and creates experiences and education around Black food, Black art, and Black music.
- Develop public realm aesthetics and art installations that reflect Black culture, art, and experience.



Center for Civil and Human Rights
HOK+ The Freelon Group (now Perkins+Will)
Atlanta, GA
(photo from www.pentagram.com)



**Celebrate Community Identity**Destination Crenshaw (Public-private partnership) Los Angeles, CA, Perkins & Will



# Governance Structure Preliminary Design

Determining the right governance structure and recommendations for the Rose Quarter is a multi-step process that began with soliciting community priorities (in Work Session 1).

We are

here!

- 1. What are the community's priorities?
- 2. What roles and responsibilities are required to deliver on those priorities?
- 3. What types of entities can fulfill those roles?
- 4. Do those entities already exist? Do they need to be created or brought together?

# Governing Entity Roles and Responsibilities

- 1. Flexibility to evolve and change, or work with various partner entities, throughout different stages of the project
- 2. Ability to build and maintain community trust and represent community vision
- 3. Authority to enter into agreements related to the delivery of community benefits
- 4. Legal ability and technical capacity to own/lease land and hold/spend funds to deliver on the community's priorities
- 5. Accountability to community stakeholders and government partners, as demonstrated by regular reporting out

## Governing Entity

### **Governing over Time**

Different phases of the project will require a governance entity with different functions. This means that an entity will either need to evolve or partner to fulfill all necessary roles.



#### Entity Structure:

Community Steering Committee or similar Community
Development
Corporation (CDC)
and/or Land Trust

CDC, conservancy and/or multiple mission-specific non-profit partners

#### Role:

- Interact regularly with ODOT and other project partners
- Set clear project goals and agreements for accountability
- Take ownership/
  leasehold of space on
  the covers and land on
  terra firma made
  available by ODOT
- Begin planning for community-focused development
- Champion and/or execute local projects and programs, including development of highpriority uses, job training programs, food production programming, parks maintenance, etc.

# Governance Structure **Delivering Value**

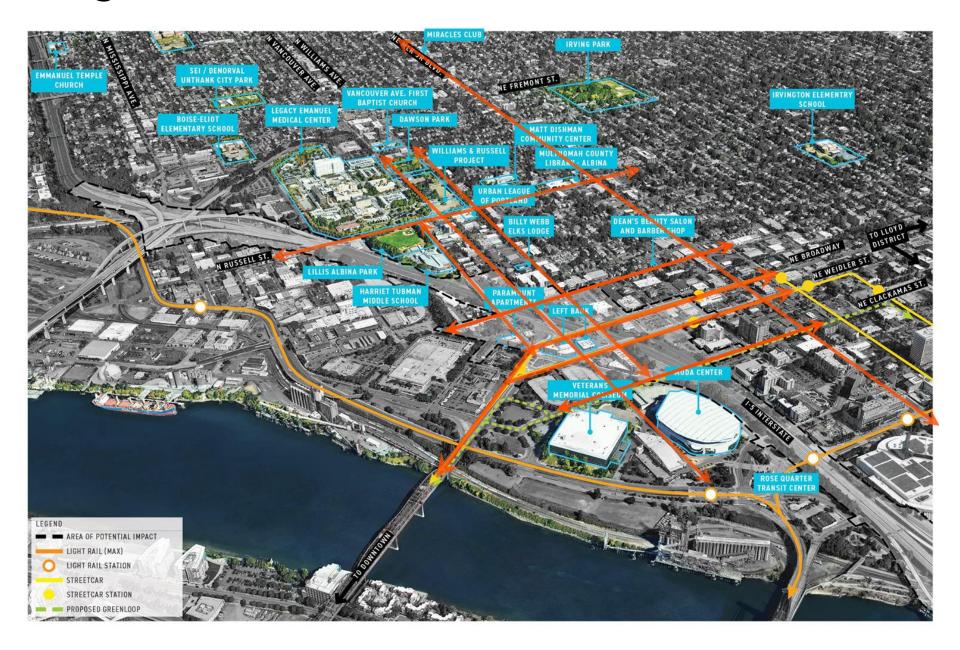
Value to the community could be delivered either through **physical assets** (maximizing developable land for community control and use) or through **support for community initiatives** (dedicated funding, technical assistance, etc.).

Dedicated
Funding/Technical
Support
Physical
Assets/Land

Either option (and all in between) require a governance structure composed of entities that have the **capacity**, **legitimacy**, and **trust** to both represent and deliver for the Black community at each phase of the project.



### Neighborhood Connection



### Neighborhood Connection



# Measuring Success **Concept Evaluations**

Technical Assessment

Benefit Challenges Feasibility

?

Community Wealth Community Health Cohesion Mobility

Feasibility is a combination of both technical and permitting feasibility. Technical feasibility was assessed at a high level for each conceptual development scenario and each scenario was assumed to be feasible; Work Session 2 will help determine which of these scenarios will be refined with more detailed technical vetting. Some aspects of the scenarios may change. Political and permitting feasibility of each conceptual scenario is unknown at this time. The City of Portland is the authority holding jurisdiction for policy compliance in the project area and when the City returns to the project, they can advise on permitting viability of each scenario.

# Concepts Big Moves

#### **Preliminary Concept Scenarios based on their ability to** accomplish goals identified by the community and ESC.

- Maximizing land area created/designated for community control and use.
- 2. Creating street edges that foster active street fronts and ground level uses.
- Creating a more pedestrian and bike-friendly street networks.
- Reducing air and noise pollution.

### Concepts

### **Analysis Assumptions**

### Preliminary Concept Scenarios Benefits and Challenges are based on.

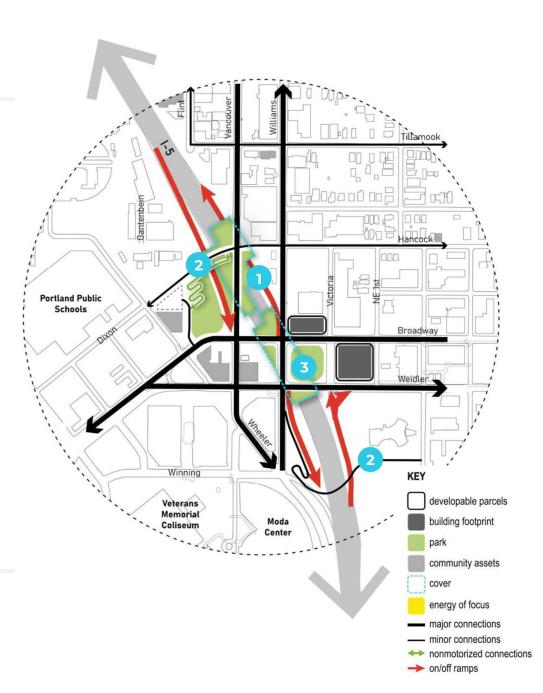
- 1. Location of ramp terminals and classifications of streets.
- Zoning height and density regulations.
- Typical building typologies supporting restorative program.
- Open spaces conducive to outdoor activities and uses.
- Assuming efficiencies building on covers and off covers to maximize value to the community.

from a freeway space, to a restored neighborhood place...

### Environmental Assessment (EA) **Base Case**

- Open space on the covers
- 2 Improves east/west connectivity
- Creates a more pedestrian and bicycle friendly



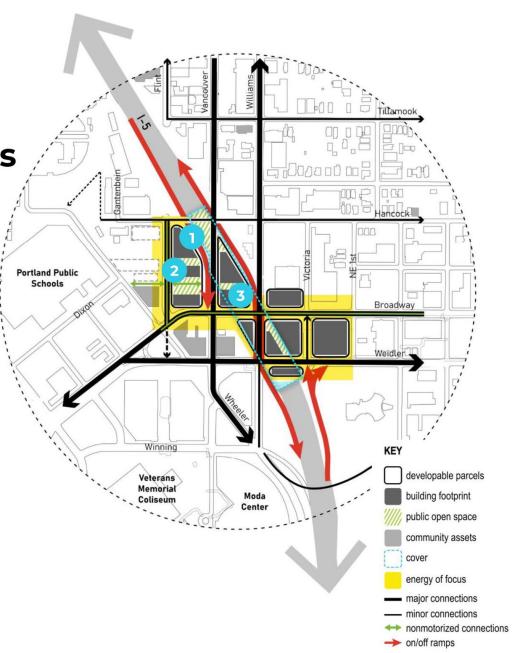


Concept 1

Flint + Broadway Blvds

- Move some freeway interchange impacts **sb off-ramp**
- Creates larger and contiguous development parcels that support the community vision
- 3 Maximize development

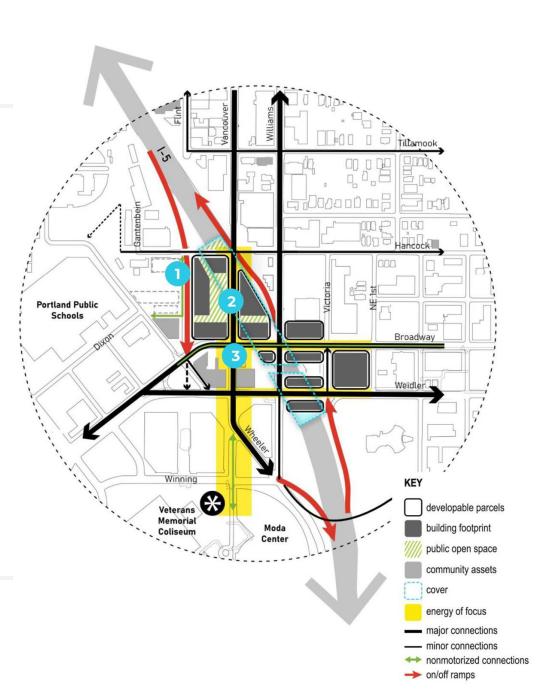
Community Wealth	Community Health	Community Cohesion	Mobility
Benefits	Challenges	Feasibility ?	



# Concept 2 Vancouver as Mainstreet

- Move some freeway interchange impacts **nb on-ramp**
- 2 Restores and enhances some street grid
- Creates a signature main street

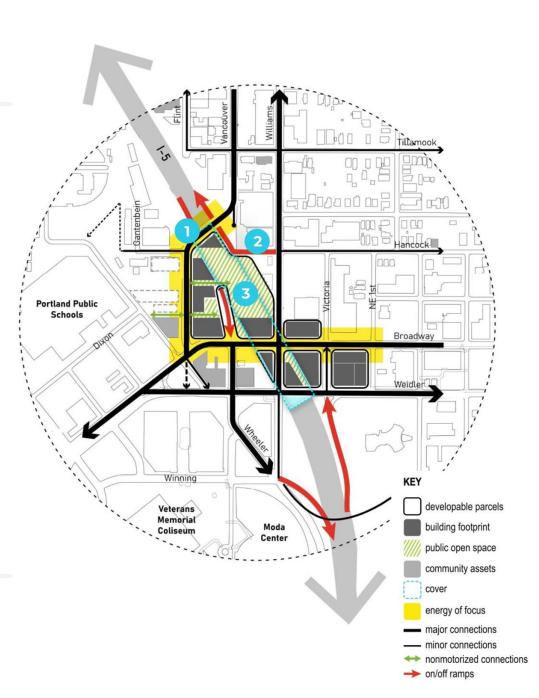




## Concept 3 Flint as Mainstreet

- Merge local streets
- Move some freeway interchange impacts **nb on-ramp**
- Creates a large central development parcel



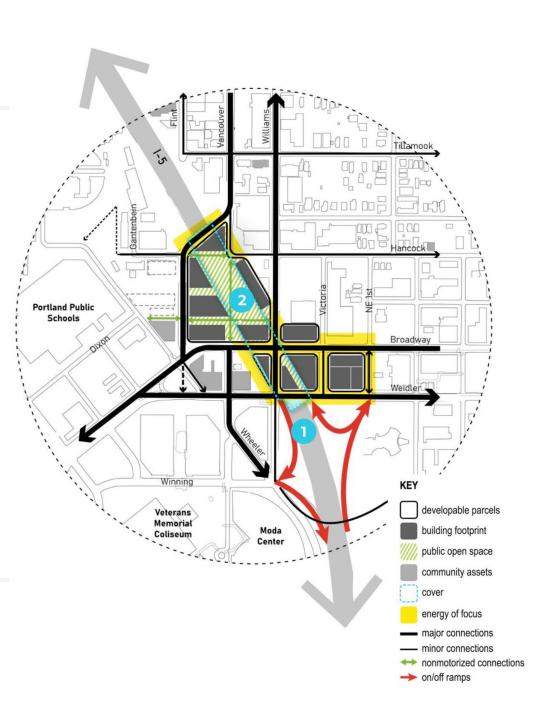


# Concept 4 Center on the Cover

- Move freeway impacts out of the neighborhood –**ramps to the south**
- Creates larger and contiguous development parcels that support the community vision

#### **Development Assessment Framework**



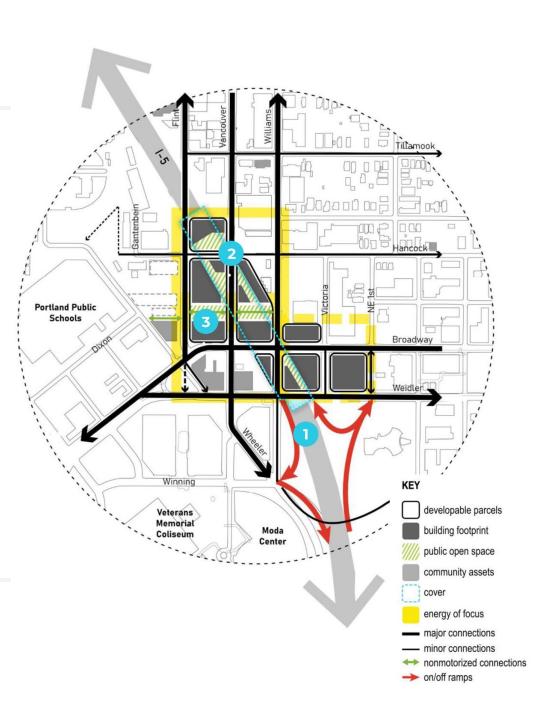


# Concept 5 Restore the Grid

- Move freeway impacts out of the neighborhood –**ramps to the south**
- 2 Restores street grid
- Creates larger and contiguous development parcels that support the community vision

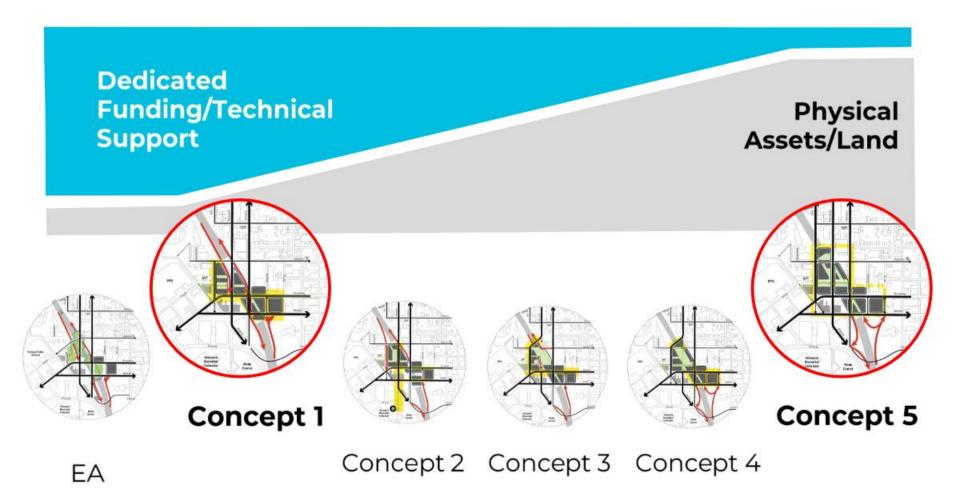
#### **Development Assessment Framework**

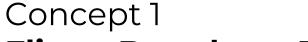




### Community Benefits

### Value Spectrum





Flint + Broadway Blvds

#### **Development Assessment Framework**

Community

Wealth

Community Health Community Cohesion Mobility





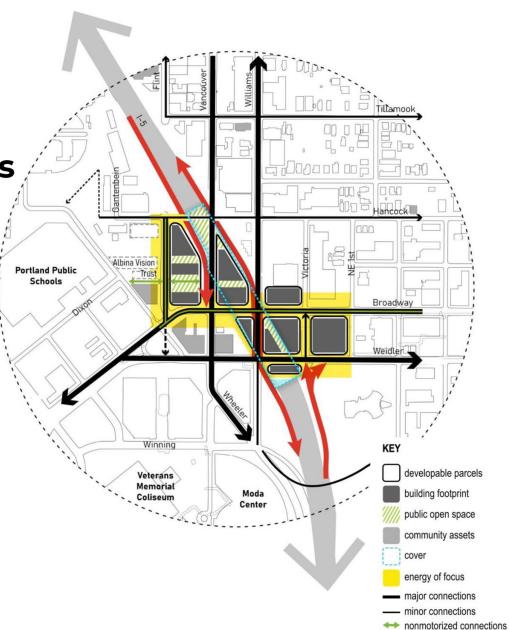
Benefits



Challenges

Feasibility



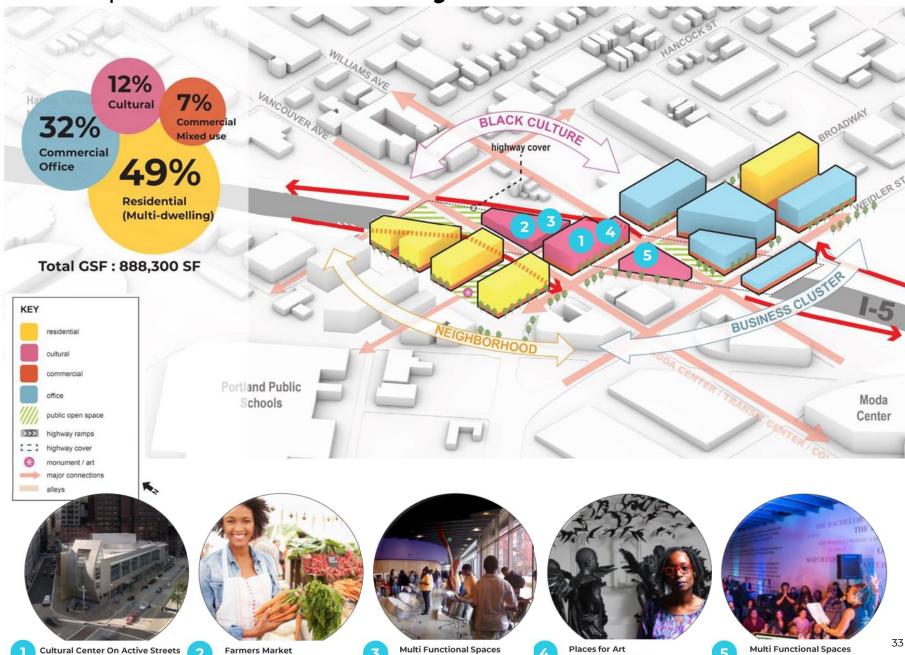


on/off ramps

### Concept 1 Flint + Broadway Boulevards

August Wilson Center

(Steinkamp photography)



August Wilson Center

(www.NV5.com)

(www.vegnews.com)

August Wilson Center

(Peju Alatise Flying Girls Exhibit)

August Wilson Center

(www.pghcitypaper.com)

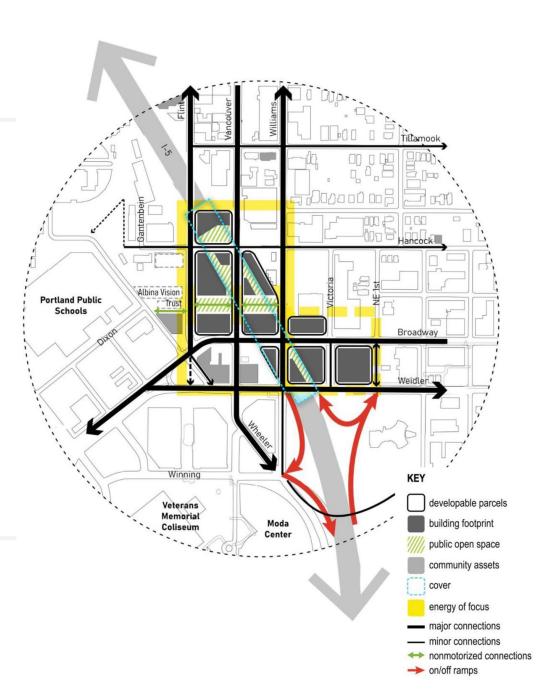
# Concept 5 Restore the Grid

### Development Assessment Framework

Wealth

Benefits





### Concept 5 Restore the Grid

(Photo by Marco Correa)



IMELK)

### Discussion Questions

- Which elements are most important to include in a final scenario to restore this neighborhood?
- Which of the following community benefits would provide the greatest potential to deliver wealth and restorative justice to the Black Historic Albina community such as:
  - Land in Central City
  - Long-term Dedicated Funding and Technical Support
  - Some combination of above



# **NEXT STEPS**





## Six-month Work Plan

- Independent Cover Assessment
  - concepts
  - evaluation framework
- Project branding

- Urban design
  - local streets
  - early work packages
  - Performance
     Measures



# **Upcoming Dates**

## April 16 to May 3

Independent Cover Assessment Online Open House #2

## **May 18**

**Next HAAB Meeting** 

# **THANK YOU!**

www.i5RoseQuarter.org

